

Process Monitoring of Impacts



Application with Austrian Structural Fund Programs



STRAT.EVA-Workshop
„Evaluierung: Ergebnisse,
Einschätzungen, Ausblick“

13. Oktober 2009

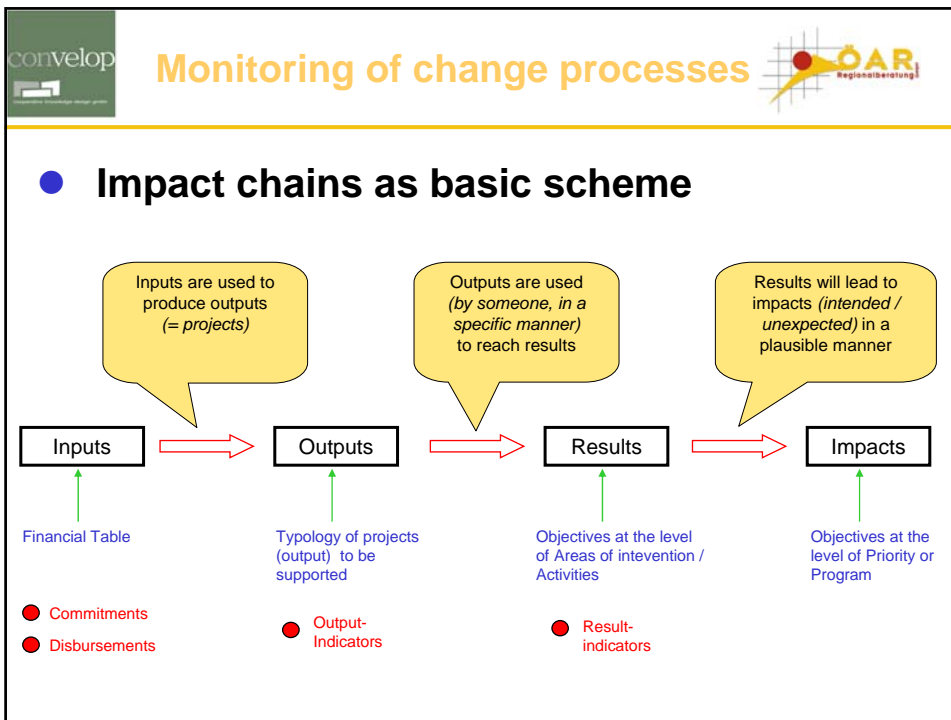
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Process Monitoring of Impacts



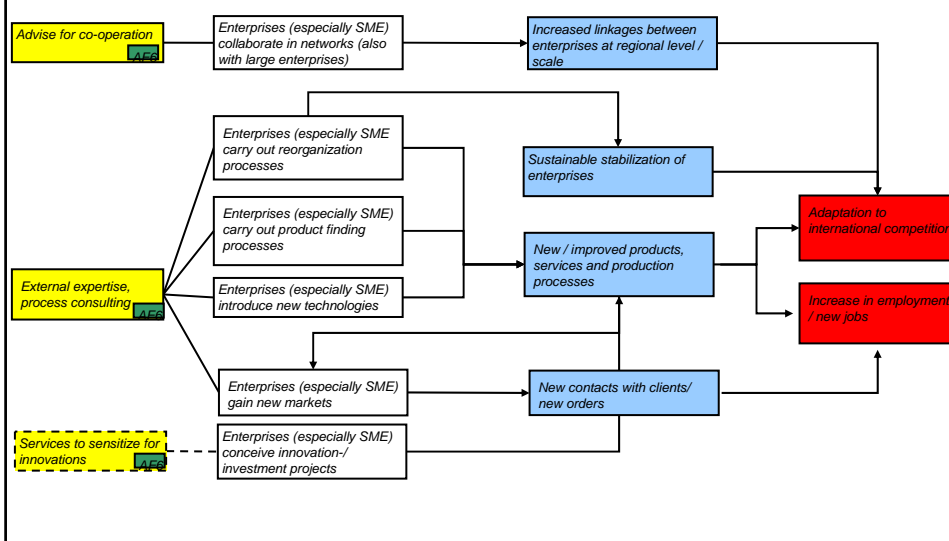
- **What is Process Monitoring of Impacts?**
 - ⇒ *Steering tool to observe the effective functioning of an intervention*
 - ⇒ *Focus on processes, which should lead to impacts*
- **What is it for?**
 - ⇒ *Provides early information for program – management (MA, IBs) required for effective steering*
 - ⇒ *Illustrates causal relations between programme outputs and effects in a plausible manner*
 - ⇒ *Enables a concise, systemic overview of the impact patterns of complex interventions*

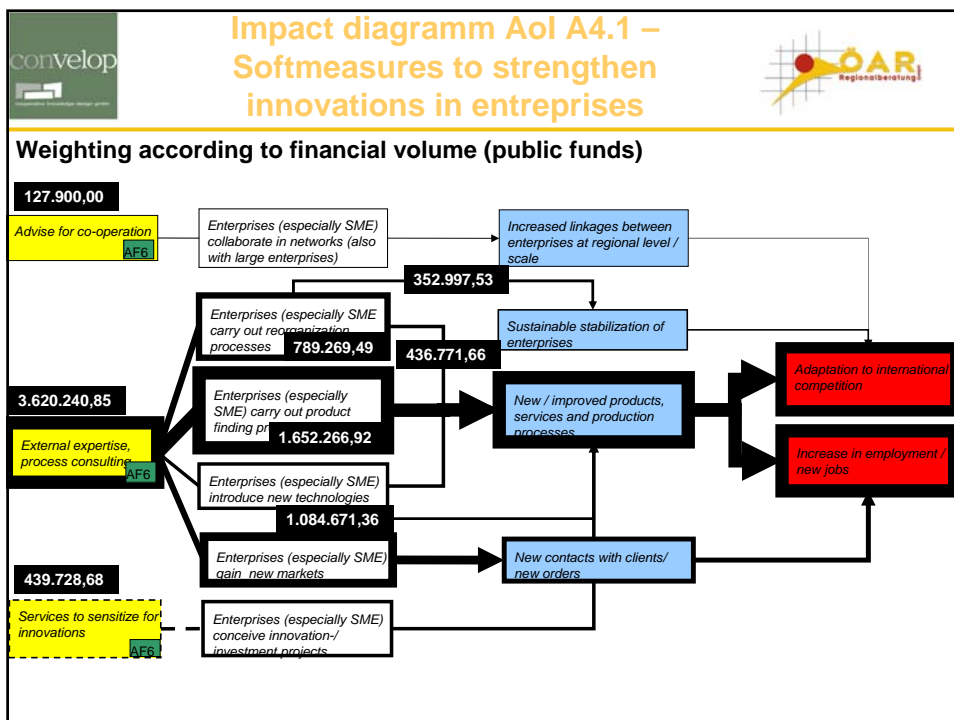
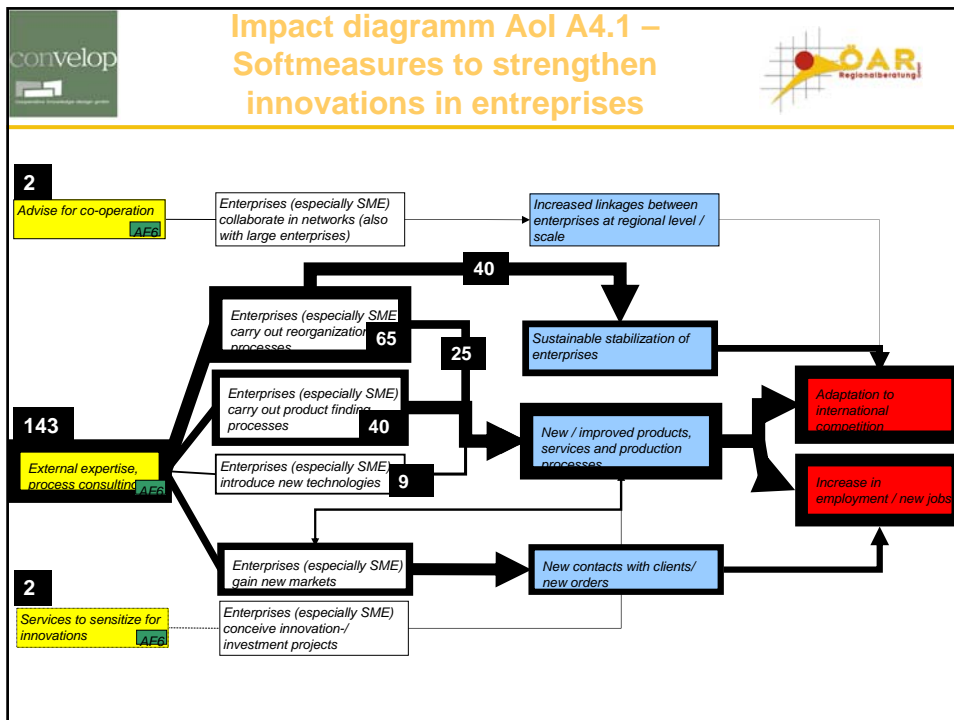


- convelop **Pilot applications with programmes** ÖAR Regionalberatung
Reg. Competitiveness 2007 - 2013
- **Programme Styria**
 - ⇒ Contract of MA to ÖAR (in cooperation with convelop)
 - ⇒ Application with 5 Areas of Intervention (of totally 11)
 - ⇒ Project sample (used for Up-dating of impact diagrams): 70
 - ⇒ Projects approved (used for weighing of impact paths): 840
 - ⇒ Project duration: July - November 2009
 - **Programme Carinthia**
 - ⇒ Internal assesement of projects approved so far (ca. 40) based on impact diagrams (dating from ex-ante evaluation)
 - ⇒ Assessment accompanied externally by convelop
 - ⇒ Finalization (Report) October 2009

● **Procedure / steps**

1. *Assessing a project sample based on detailed project descriptions /applications (70 projects)*
2. *Up-dating impact diagrams from the programming process (base: Current version of internal „Program Complement“)*
3. *Attributing all (840) projects in line with their primary impact paths (base: short descriptions contained in ATMOS)*
4. *Weighting of impact paths according to number of projects and financial volume, calculation and grafic representation*
5. *Integrating indicators (from ATMOS Monitoring database) to provide information on final achievements of processes*
6. *Validating and complementing impact hypothesis through interviews with (selected) project owners*
7. *Deriving recommendations for program steering*
8. *Meeting with IBs (Funding Authorities) to discuss findings*





Results and experience gained so far

- **Main results of method:**
 - ⇒ *Transparency about impact paths and their importance*
 - ⇒ *Sound and quantifiable connection between supported projects and program level (expected results, impacts)*
 - ⇒ *Systematic capture (resp. clarification) of project types and categorisation of their use dimensions*
 - ⇒ *Capture and representation of linkages (within and between AoI, with other programs / interventions)*
 - ⇒ *Focus on supported project types and their use, thus early recognition of likely achievement of impacts*
- **Limits of the method:**
 - ⇒ *Provides assumptions on impact paths, does not capture the actual achievement of results / impacts*
 - ⇒ *However, they can be integrated (once achieved), e.g. through processing of indicators from ATMOS, surveys*

Thank you for your attention

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