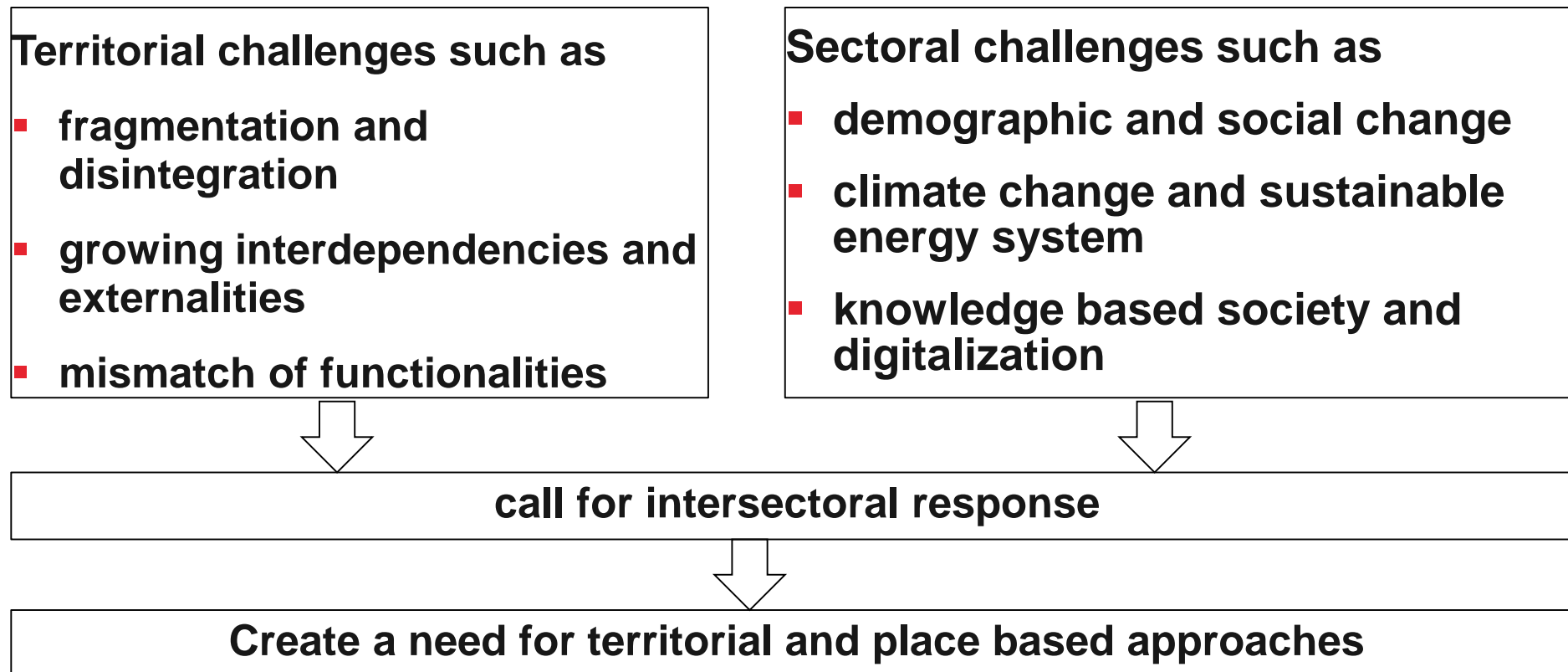


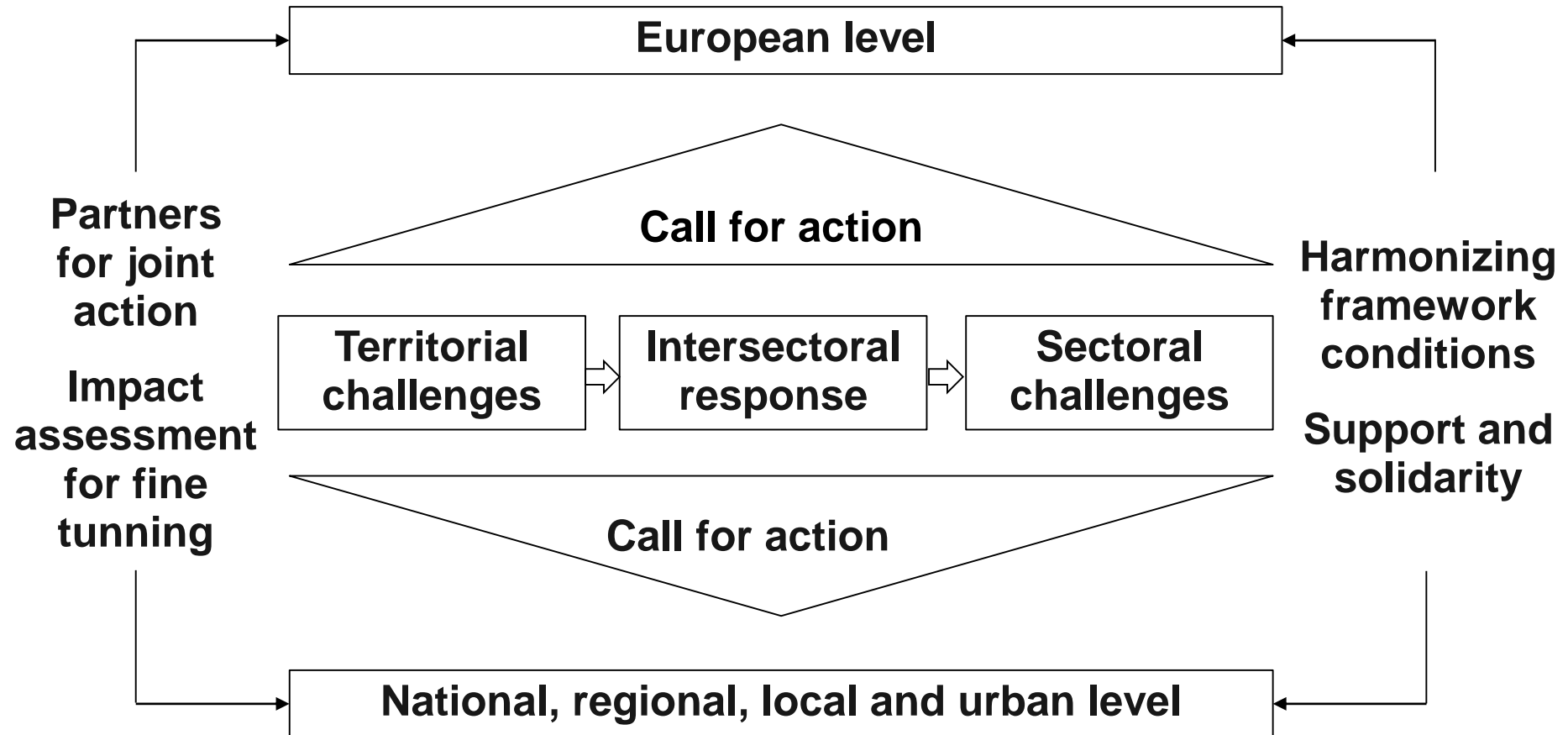
# Future options and perspectives for the post-2020 governance of territorial policies in general and the Territorial Agenda in particular

Input on behalf of the AT Presidency:  
Helmut Hiess  
13.11.2018

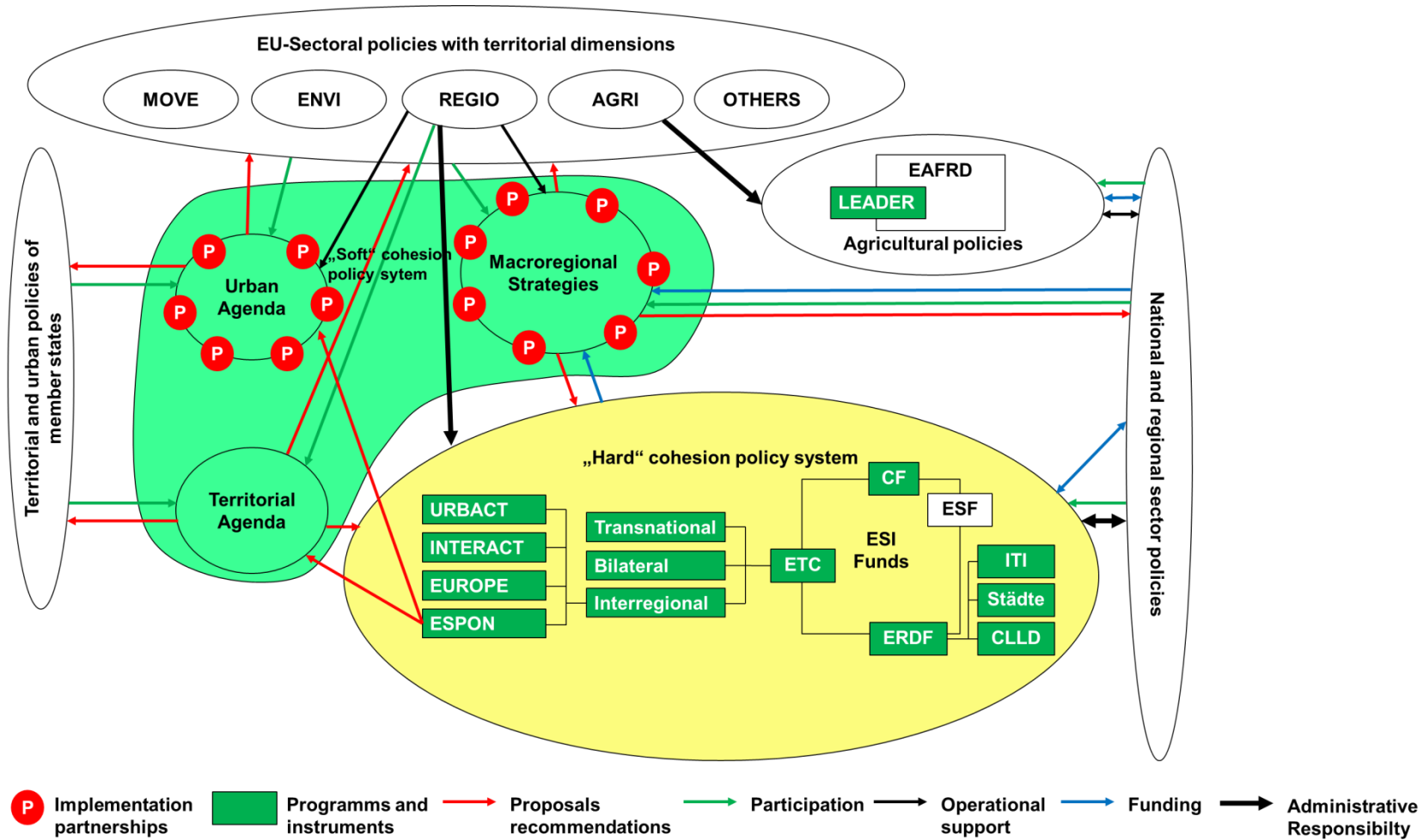
# Statement 1: Challenges of today and tomorrow call for intersectoral and territorial responses



## Statement 2: Action and implementation are not a one-way road



# Landscape of European territorial policies



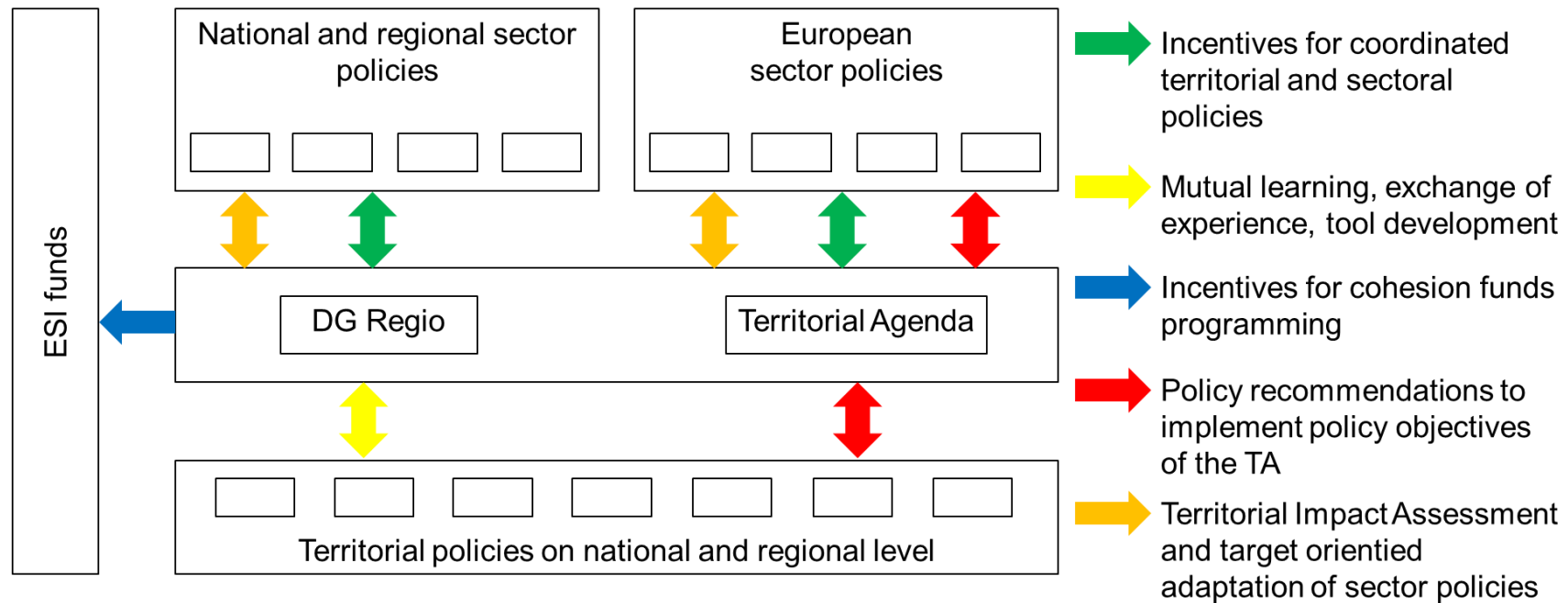
Source: Own representation

## Statement 3: The territorial policy system at European level relies on soft policies

- (1) There is no legal competence for spatial and urban policy making at the European level
- (2) The main tools of intervention are incentives (“soft” policies), funds (“hard” policies) and sectoral policies with territorial impacts
- (3) The territorial policy system at the European level is a complex landscape developed step by step over the last decades

 **Soft policies systems need innovative and tailor- made governance approaches beyond the routine of administrative systems!**

# Topics, functions and tasks of territorial European policies



Source: Own presentation

## **Statement 4: The Territorial Agenda has a relevant function for territorial and intersectoral policies but little impact**

- (1) The only policy system featuring explicitly territorial objectives and addressing place based and intersectoral tools is the Territorial Agenda.**
- (2) But in contrast to the Urban Agenda or the Macro-regional strategies its governance system is weak and so is its relevance.**
- (3) This is due to insufficient owner- and leadership, weak implementation focus, lacking organizational capacity and cooperation intensity.**

# Assessment of territorial governance systems of European territorial policies

Criteria	ESI funds	Territorial Agenda	Urban Agenda	MRS
Ownership	strong, clear	unsettled	strong, clear	strong, clear
Leadership	strong, clear	unsettled	strong, clear	strong, clear
Commission involvement	strong, clear	unsettled	strong, clear	unsettled
Involvement of states	strong, clear	strong, clear	unsettled	strong, clear
Involvement of regions	strong, clear	weak, unclear	weak, unclear	unsettled
Involvement of cities	unsettled	weak, unclear	strong, clear	unsettled
Involvement of interest groups	unsettled	weak, unclear	strong, clear	strong, clear
Implementation focus	strong, clear	weak, unclear	strong, clear	strong, clear
Well defined implementation areas	strong, clear	weak, unclear	strong, clear	strong, clear
Organisational capacity	strong, clear	weak, unclear	strong, clear	unsettled
Continuity	strong, clear	weak, unclear	unsettled	strong, clear
Cooperation intensity	unsettled	weak, unclear	unsettled	unsettled

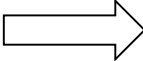
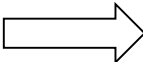
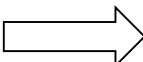
strong, clear
  unsettled
  weak, unclear

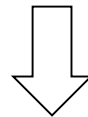
Source: Own assessment



## Statement 5: Strengthening the governance system of the Territorial Agenda is crucial for a better implementation of territorial policies and intersectoral policies at European level

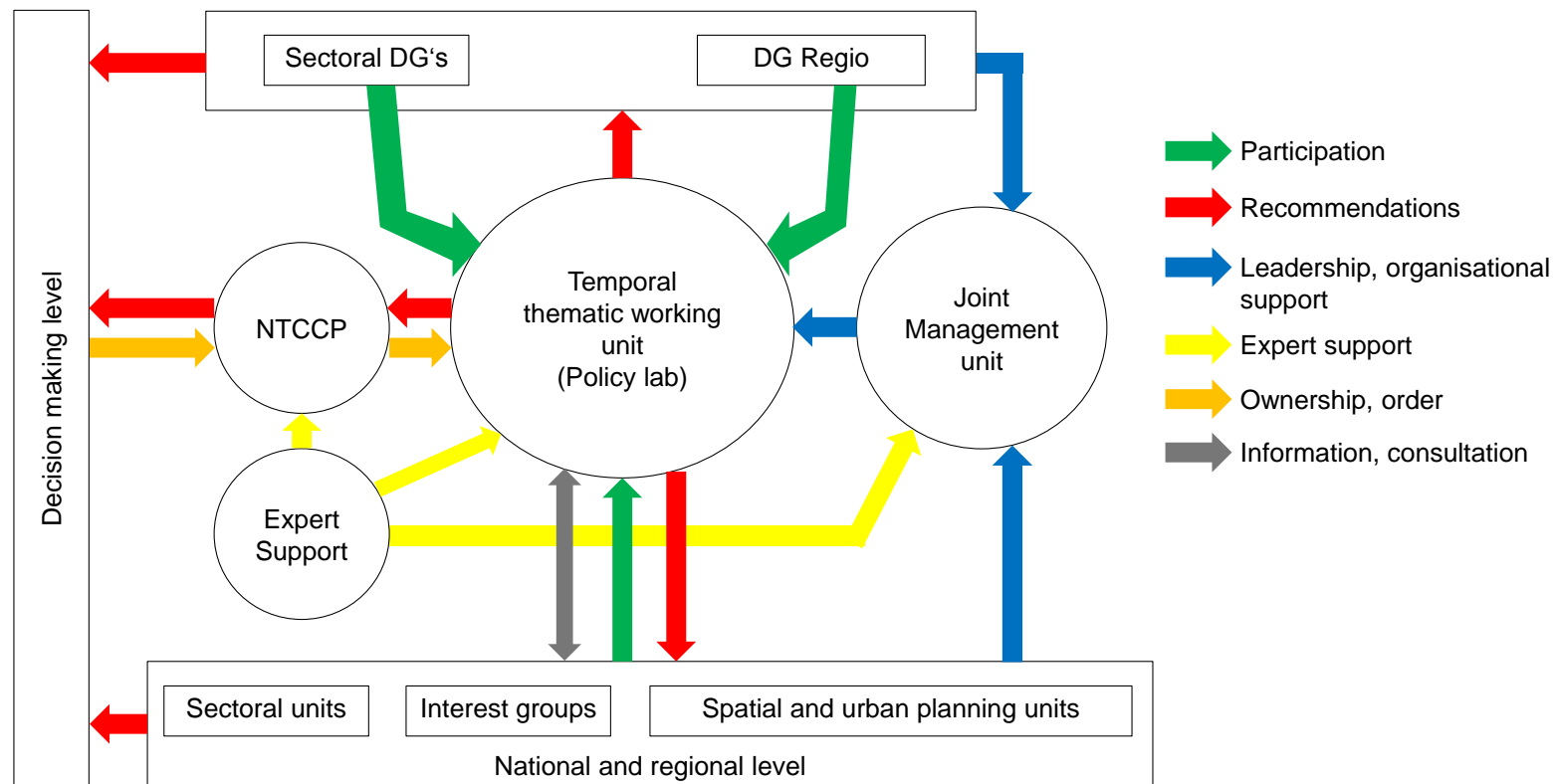
### Territorial Agenda post 2020: options put for discussion

- **Business as usual but better**  **failed in the past**
- **Leadership by the comission**  **paradigmatic shift in competences**
- **Elaborate a remake of the European Spatial Development Perspective**  **does not overcome implementation barriers**



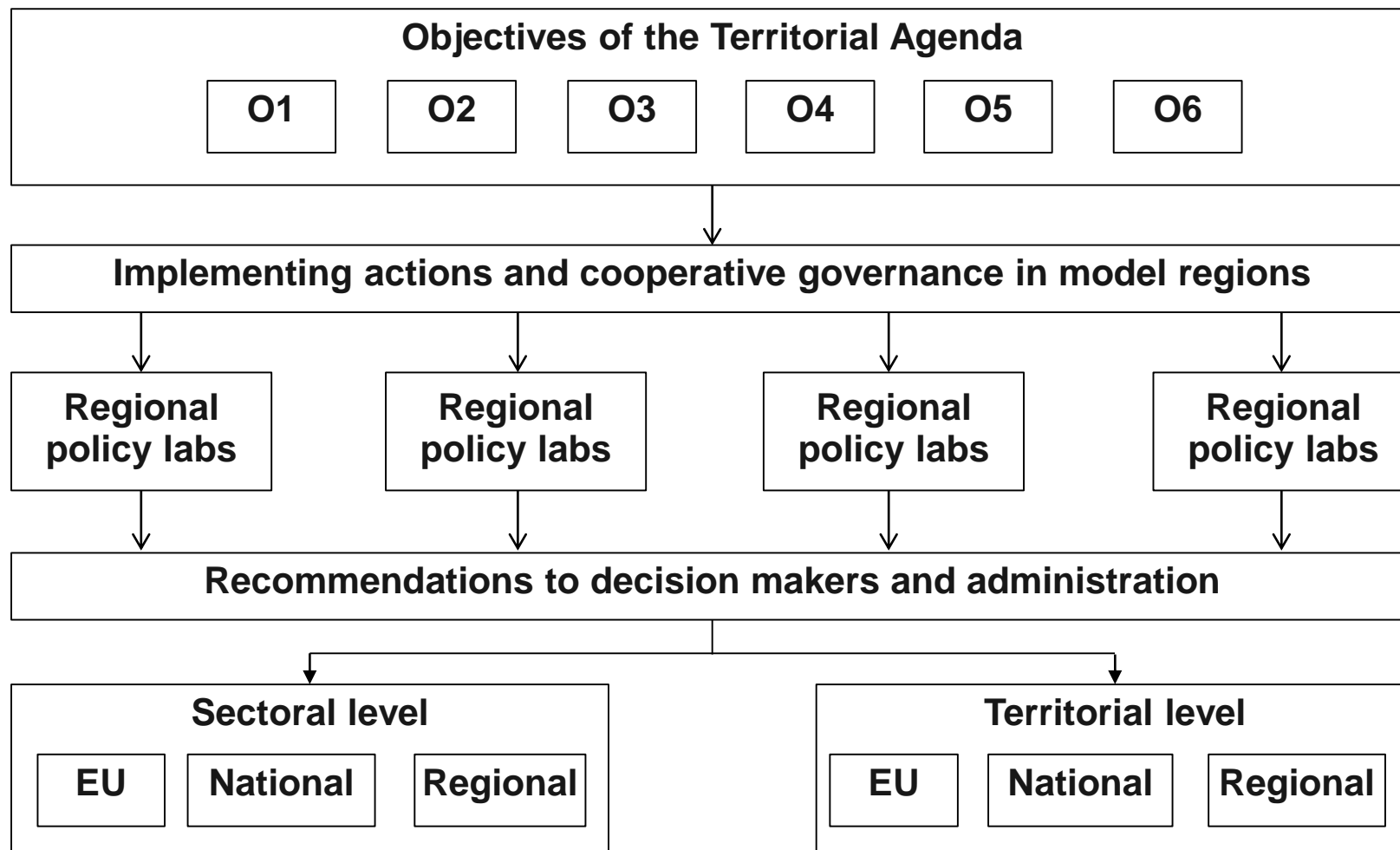
**A governance system triggering multilevel cooperation aiming at better implementation**

# Option: Thematic policy labs as implementation partnerships for the Territorial Agenda post-2020

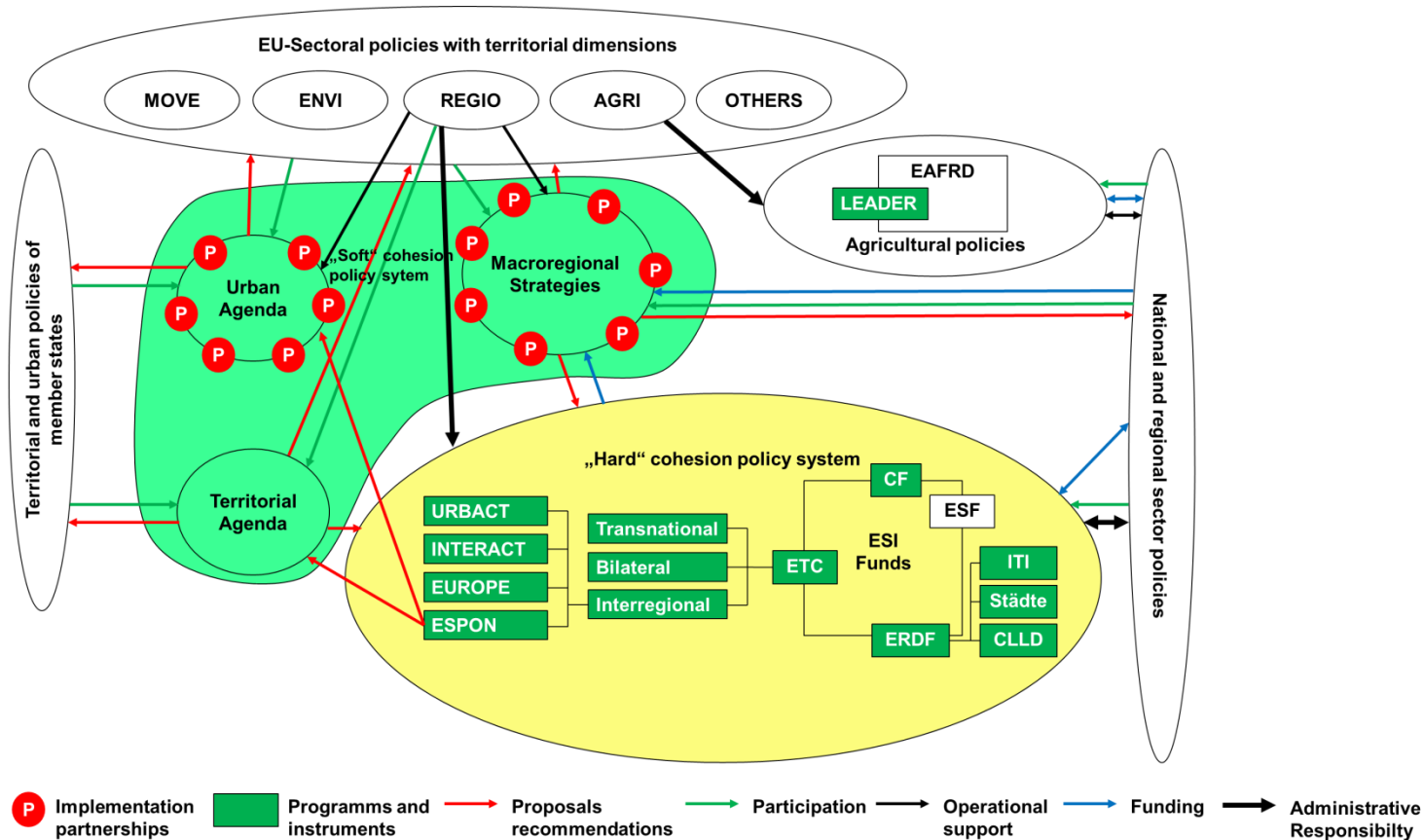


Source: Own presentation

# Option: Regional policy labs to trigger implementation of the Territorial Agenda



# Option: Incremental enhancement of the landscape of territorial European policy systems is a chance to close the gap between Urban and Territorial Agenda



Source: Own representation

## Learning from existing implementation partnerships

- Strong ownership for setting up the system and leadership for the operational phase is needed
- Participation of the commission is important
- A management unit which conjoins thematic expertise with project management skills is crucial, personal and financial support has to be explored
- An organisation of the partnerships is needed, which guarantee effective working is a precondition for success
- Consider carefully the number of partnerships and topics, which should be launched at the beginning (capacity bottlenecks)
- Ensure the way of up taking the results and recommendation in the administrative routines and the political decision making process

**Give informal orientation to help streamline the work of the Trio presidency and the Task Force for the renewal of the Territorial Agenda post-2020 as regards the future governance**